



INNOVATE & CREATE



ProCure22

Major Healthcare Project Experience

DAY PM have specialised in Healthcare Project Management since our inception in January 2019. We make a specific point of only recruiting PM's who have healthcare knowledge and have delivered Capital Projects for both NHS and private sector clients. All of our PM's have first-hand experience of working within NHS Organisations as they have all either been seconded into Capital Teams at NHS Trusts, or are ex-NHS Capital PM's themselves.

We also have a wealth of major capital NHS project experience – in particular via the ProCure22 Framework. We have included a few case studies below of P22 projects which we are currently delivering for NHS Trusts in and around the North-West region.





Project Major Trauma Centre
Client Salford Royal NHS Foundation Trust
Location Salford
Value £67m
Status May 2018 - Current

THE ACUTE RECEIVING CENTRE SALFORD ROYAL HOSPITAL

Salford Royal are looking to build a new Major Trauma Centre on the existing Acute site. This will provide accommodation over 6 floors, and house a diagnostics dept, Resus dept, Six operating Theatres and Recovery, and three wards – along with a rooftop helipad.

The scheme requires complex stakeholder management via liaison with multiple clinical departments, as well as external stakeholders such as the Air Ambulance Trust, Salford City Council and local Residents. We co-ordinated an open communication strategy with all project partners to deliver a design which met the requirements of all clinicians, a price which met the budget restrictions in place, and an overall scheme which placated local concerns over transport and parking issues.

This scheme is a flagship public sector Healthcare project for the Greater Manchester region. It involved complex framework discussions with ProCure22 to deliver a GMP within the tight programme timescales demanded by the client.

We assisted with updating the Full Business Case for submission to NHSI and HM Treasury for approval. This involved negotiating a GMP within a strict timetable so that the FBC could be updated with firm pricing and programme arrangements.





Project	Phase 4a Healthier Together
Client	Pennine Acute NHS FT
Location	Oldham
Value	£28m
Status	March 2020 - Current

PHASE 4A HEALTHIER TOGETHER

ROYAL OLDHAM HOSPITAL

Pennine Acute NHS FT want to extend their existing main hospital building to construct a new ward block, providing 48 new beds across four storeys. The scheme involves complex enabling works to relocate clinical departments and demolish existing dilapidated estate.

We were appointed as Project Managers to take over from the incumbent PM's after poor performance. We initiated a "first 100 days" approach to turning the project around, as the enabling schemes were not being progressed, despite these being Critical Path items. The project team was disjointed and dysfunctional. We implemented a collaborative working strategy to pull the project together and have successfully brought the scheme back onto programme and budget within the initial 100 day period.

The scheme is being delivered via the ProCure22 Framework. The collaboration we have fostered in a short period of time between the client, the contractor and the design team is testament to the approach we take to framework co-operation.



ORTHOPAEDIC TRANSFER PROGRAMME

FAIRFIELD HOSPITAL

Pennine Acute Trusts needed to relocate their Orthopaedic Surgery to the Bury site, and had a challenging programme to achieve this. The scheme involved creation of two new Operating Theatres in an existing Theatre Department, as well as refurbishment of two wards, creation of a new rooftop extension for staff changing and offices, and creation of a new Theatre Reception space.

We immediately identified that the only way to achieve the fast-track programme was via a direct award to a contractor. The client chose the Construction Impact Framework to appoint a suitable experienced contractor, and we led the team in developing the design in collaboration with

the clinical teams and contractor. Enabling works commenced on site in early 2020 as planned and are on course to deliver the new Theatres in August, with the remaining works following on in a phased manner.

The decision to direct award via CIF was implemented swiftly, and we worked in an open-book manner with the contractor to develop the price in accordance with the fast-track programme. The contract sum was agreed without issue and works are progressing to a high standard on site, in accordance with the original programme, despite being in an intense clinical environment under the shadow of Covid-19.

Project	Orthopaedic Transfer Programme
Client	Pennine Acute Trust
Location	Bury
Value	£6m
Status	October 2019 - December 2020



Project Critical Care Unit Expansion
Client Lancashire Teaching Hospitals NHS FT
Location Preston
Value £11m
Status April 2019 - February 2021

CRITICAL CARE UNIT EXPANSION

LANCASHIRE TEACHING HOSPITALS NHS FT

LTH are significantly redeveloping and expanding their critical care bed capacity at the Royal Preston site to transform a dilapidated part of their existing estate into a state-of-the-art 34 bed Critical Care Unit. The project is to be delivered in four separate phases, and involves a new extension and plant room to service the area.

We entered into an agreement with one of our competitors to deliver a joint-PM Service, which has allowed the client to have the benefit of senior staff from two organisations providing PM leadership on this project. LTH have had historic issues with staff retention and recruitment due to the existing poor environment; through careful project management, we led on an extensive stakeholder engagement exercise to understand the needs of the staff, to create a world-class facility on the Preston site. The first two phases were successfully occupied in late June 2020, and the initial feedback from the clinical team has been phenomenal.

The Covid-19 crisis presented numerous challenges to a project which was already almost a year into the build cycle. The construction site is in the centre of a busy acute hospital site, and immediately adjacent to the existing Critical Care Unit, housing patients suffering from Covid-19. The client also asked that the Phase 1 & 2 works be accelerated to bring the beds on line quicker, and the contractor experienced difficulties in obtaining materials due to the Lockdown restrictions. By working with all stakeholders, we managed to agree on alternative specifications with all clinical teams so that materials could be sourced, and put in place a 24/7 working pattern with the contractor to take 7 weeks off the programme and deliver these beds in early June 2020, ready for commissioning by the Trust.



DAY PM



INTERMEDIATE CARE UNIT (IMU)

SALFORD ROYAL HOSPITAL

Salford City Council in collaboration with Salford Royal NHS Foundation Trust require a new build 60 Bed Rehabilitation Facility on Stott Lane Car Park, opposite the main Salford Royal Hospital Estate. On the Procure North West Framework, the new two storey IMU at Salford Royal aims to promote care within a bespoke facility, to enable patients to rehabilitate quickly and safely, ensuring they are fully ready to return back home or into the community and prevent a 'bounce-back' into the acute Hospital environment.

The project team are committed to giving back to the community they are working in. For example, the appointed Contractor for the IMU has identified opportunities for paid work experience placements and will be encouraging the provision

of opportunities via the Greater Manchester Apprenticeship Hub. The appointed Contractor has also committed to paying the Salford Living Wage on this project, and to providing £2,500 worth of donations and in-kind contributions across the 12 month construction phase. To add to this, the project team will be carrying out volunteering activities in the local area during the project's construction phase.

The Procure North West Framework has allowed this £10m public sector project to be progressed collaboratively and flexibly to the client's requirements. As a Design and Build JCT form of contract, the Procure North West Framework has also allowed this project to have focus on Social Value, providing added value to the local area of Salford.

Project	Intermediate Care Unit (IMU)
Client	Salford City Council and Salford Royal NHS Foundation Trust
Location	Salford
Value	£10m
Status	January 2019 - August 2021

Below is a table summarising the other schemes which we have delivered in Healthcare in the past 18 months:

Client	Project	Sector	Value	Start Date	Completion Date	Framework
Salford Royal NHS FT	Acute Receiving Centre	Health	£67m	May-18	Sep-22	P22
Pennine Acute NHS FT	Royal Oldham Phase 4a / Healthier Together	Health	£28m	Mar-20	Sep-22	P22
Lancashire Teaching Hospitals NHS FT	Royal Preston Hospital Critical Care Phases 1&2	Health	£12m	Jan-19	Jun-20	P22
Salford City Council	Salford Intermediate Care Unit	Health / Local Authority	£10m	Jan-19	Aug-21	PPF
Wrightington, Wigan and Leight NHS FT	Freckleton Street MSCP	Health	£9m	Apr-20	Aug-21	Tbc
Lancashire Teaching Hospitals NHS FT	Capital Programme PM Support	Health	£6m	Apr-19	Jul-20	CIF
Pennine Acute NHS FT	Fairfield Hospital Orthopaedic Transfer Programme	Health	£6m	Oct-19	Dec-20	CIF
Bolton iFM	Royal Bolton A&E Extension	Health	£5m	Jan-19	Apr-19	MTC
Manchester University NHS FT	Trafford Hospital Theatres Expansion	Health	£5m	Apr-20	Oct-21	Tbc
Bolton iFM	Royal Bolton Urology Dept	Health	£3m	Jan-19	Apr-19	SBS
Vanguard Healthcare	Westmorland Hospital Vanguard Theatres	Health	£3m	Jan-20	Jul-20	n/a
Vanguard Healthcare	Vanguard Modular Theatres	Health	£2m	Nov-19	Nov-20	n/a
Tarporley War Memorial Hospital	TWMH Extension	Health	£2.5m	Nov-19	Mar-21	tbc
Greater Manchester Mental Health NHS FT	Batch Projects 18-19	Health	£1m	Nov-18	Apr-19	CIF

Client	Project	Sector	Value	Start Date	Completion Date	Framework
Greater Manchester Mental Health NHS FT	Batch Projects 19-20	Health	£1m	Apr-19	Mar-20	PPF
Manchester University NHS FT	Turner Dental Hospital Plant Room	Health	£1m	Jan-20	Oct-20	tbc
Greater Manchester Mental Health NHS FT	Park House Refurbishment	Health	£1.6m	Dec-18	Oct-19	PPF
Greater Manchester Mental Health NHS FT	Harpurhey Wellbeing Centre	Health	£1.2m	Jan-19	Sep-19	CIF
Bolton iFM	Royal Bolton Surgical Care Unit	Health	£1.2m	Jun-20	Mar-21	tbc
Manchester University NHS FT	Manchester Children's Hospital Vanguard Theatre	Health	£0.8m	Jan-20	Apr-20	MTC
Greater Manchester Mental Health NHS FT	Meadowbrook Unit Reception	Health	£0.6m	May-18	Mar-19	CIF
Bolton iFM	Royal Bolton Main Reception	Health	£0.5m	Jun-20	Aug-20	tbc
Greater Manchester Mental Health NHS FT	GM Mental Health Estates Strategy	Health	£0.3m	May-18	Mar-19	n/a
Bolton iFM	Royal Bolton Fire Safety Work	Health	£0.3m	Jun-20	Aug-20	MTC
Bolton iFM	Royal Bolton ANPR System	Health	£0.25m	Feb-20	Jun-20	n/a

To discuss more, please contact:

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